

CORPORATE PROFILE

2026-2027



YAMAZEN CORPORATION

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Pioneering a new future, with all of you

Nobody knows what the future will hold 100 years from now,
and that's why Yamazen will keep finding optimal solutions.

By connecting with the latest business **frontline** information and further
refining our **problem-solving skills** and **communication skills**,
we will continue solving new challenges to overcome all barriers.

Focusing not only on everyone involved with Yamazen,
but also everyone who lives beyond,
we have pioneered and will continue to pioneer a new future, with all of you.

Management Philosophy

Based on the Yamazen Founding Spirit and the Corporate Creed established at Yamazen's inception, our Management Philosophy sets forth an approach that we will continue to value and preserve as the basis of management for sound growth and development into the future.

"Management of Fostering Personnel"

To make active use of personnel, and to foster independent and virtuous employees

"Management of Breaking Through"

To challenge, innovate and create

"Management of Trust"

To respond to needs and expectations of society and contribute to them



A progressive, proactive company that specializes in trading with passion and expertise

The Yamazen Group handles a broad range of production equipment to support global manufacturing, such as machine and cutting tools and industrial equipment, as well as consumer goods that provide comfort for buildings of all kinds, including housing, offices, and factories, and lifestyle products that enrich people's lives. As a specialized trading company handling both production equipment and consumer goods, we work together with manufacturers who turn technical expertise into finished products as well as regional trading companies who sell these valuable products to users looking to address the challenges they face around the world and improve their quality of life.

Our Purpose, "Pioneering a new future, with all of you," represents the role we take in society and declares our commitment to building a brighter future together with all of our stakeholders. Our Corporate Vision, "Leading worldwide manufacturing and enriched lives," expresses the ideal state we are striving for by 2030 and our strong desire to create a sustainable future together with our partners in the supply chain.

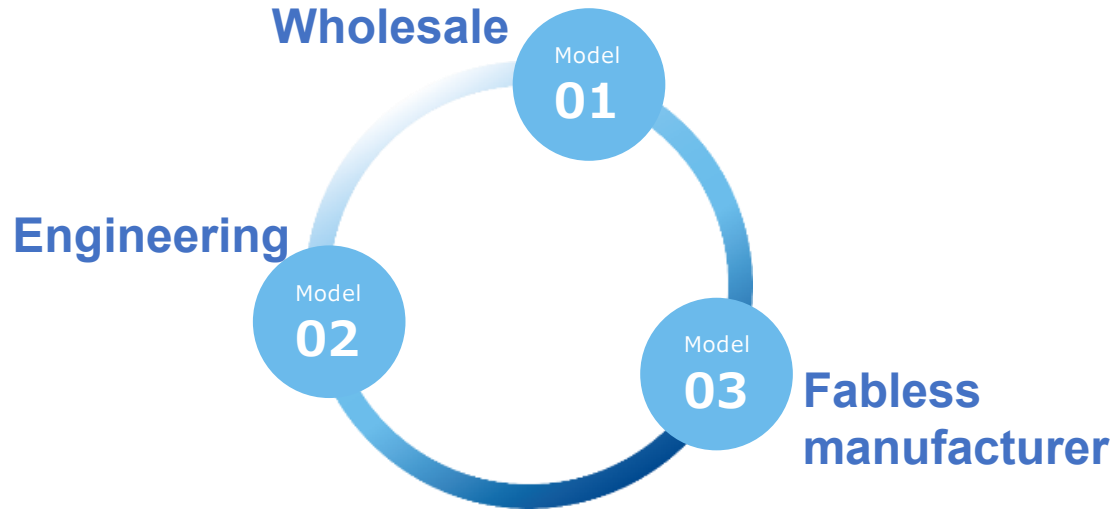
To achieve that vision, our three-year Medium-Term Management Plan PROACTIVE YAMAZEN 2027, which started in April 2025, aims for growth in each of our businesses and is structured around five strategic points: value enhancement, accelerating global expansion, upgrading sales activities, strengthening management infrastructure, and strengthening sustainability management. Developing human resources to carry on the DNA of Yamazen is a fundamental part of this growth. Based on our Management Philosophy of "Management of Fostering Personnel," we have positioned human resources development as the most important initiative within our Talent Management Strategy and will continue to center it in our efforts.

The global economy is experiencing a period of exceptional and unpredictable issues that are interconnected in complex ways, with constant changes causing expanding ripples of uncertainty. We call this the "normalization of change," and it is precisely because we live in such times that we must discard the fixed notions of the past and move forward with a progressive, proactive attitude under the spirit that "business opportunities are always waiting on the ground." Yamazen will continue to be a proactive company that combines information and empirical rules based on real experience to retain our leading advantage. As a specialized trading company with heart and skill, Yamazen will aim for sustainable growth and medium- to long-term improvement of corporate value by serving our customers and living up to society's trust and expectations.

President CEO



YAMAZEN's Three Business Models and Strengths



YAMAZEN's Driving Force Behind Value Creation

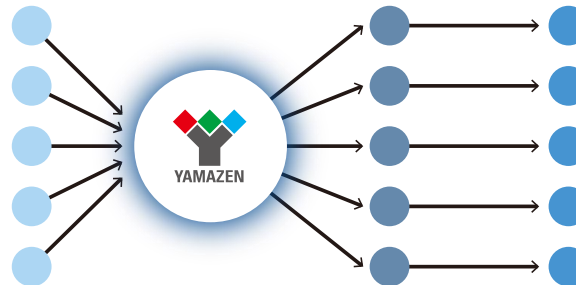
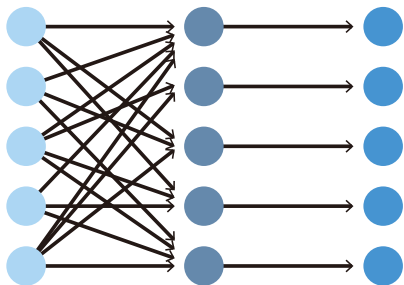
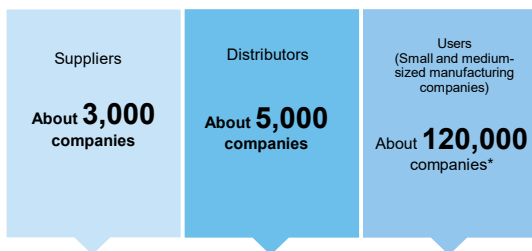
Independent and virtuous employees who have a pioneering spirit
and the ability to think while taking action

Model

01

Wholesale

In the machinery tool industry, it is difficult for small and medium-sized manufacturers, which are our users, to find the optimal equipment from the wide array of manufacturers and products available, and distributors are also exploring the best proposals for users. In addition, it is time-consuming work for manufacturers to manage transactions with their many distributors. We act as an intermediary between manufacturers and distributors, utilizing our vast knowledge of products and know-how to propose products that meet the needs of users. This allows distributors to provide users with the optimal products and manufacturers to consolidate their sales channels and streamline sales and payment collection.

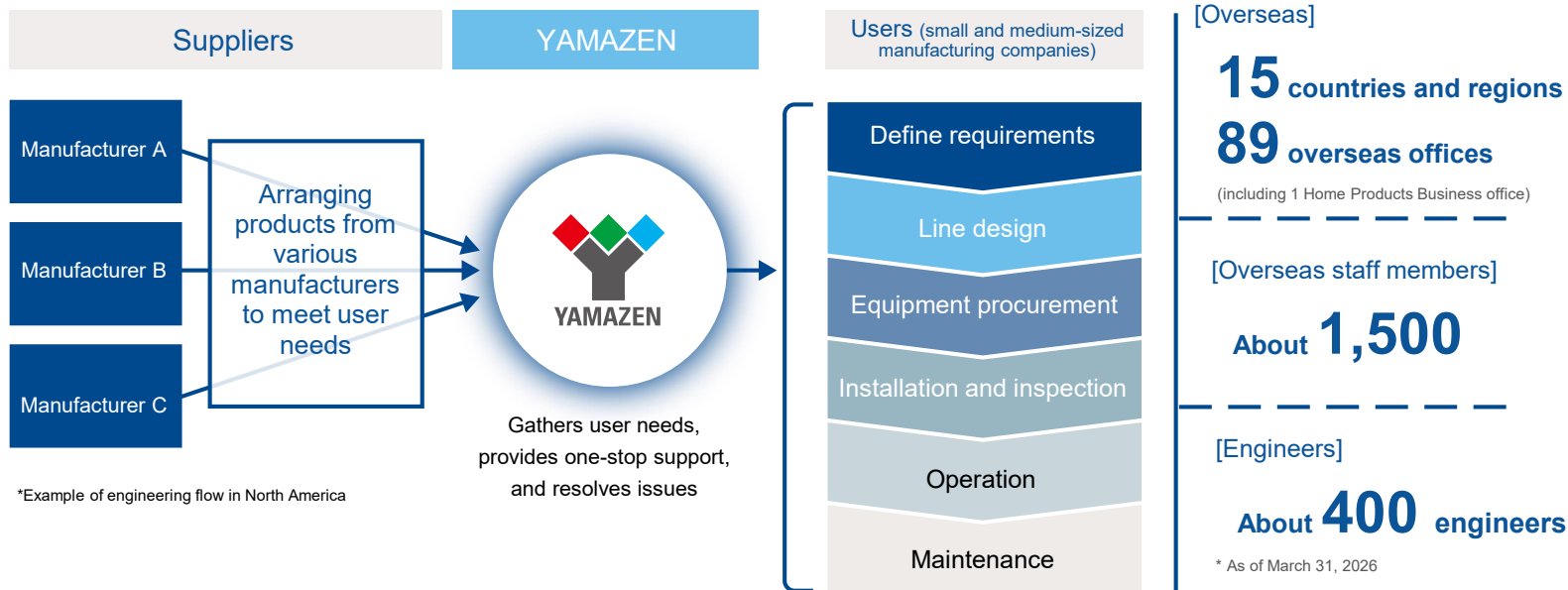


*Example from the metal processing industry

Model
02

Engineering

For engineering, we have laid out a system to gather user needs and provide one-stop support, ranging from defining requirements to production line design, procurement of production equipment, installation, and operation. Outside Japan, we have 89 branches in 15 countries and regions, with approximately 400 engineers providing advanced services and contributing to “global manufacturing.”

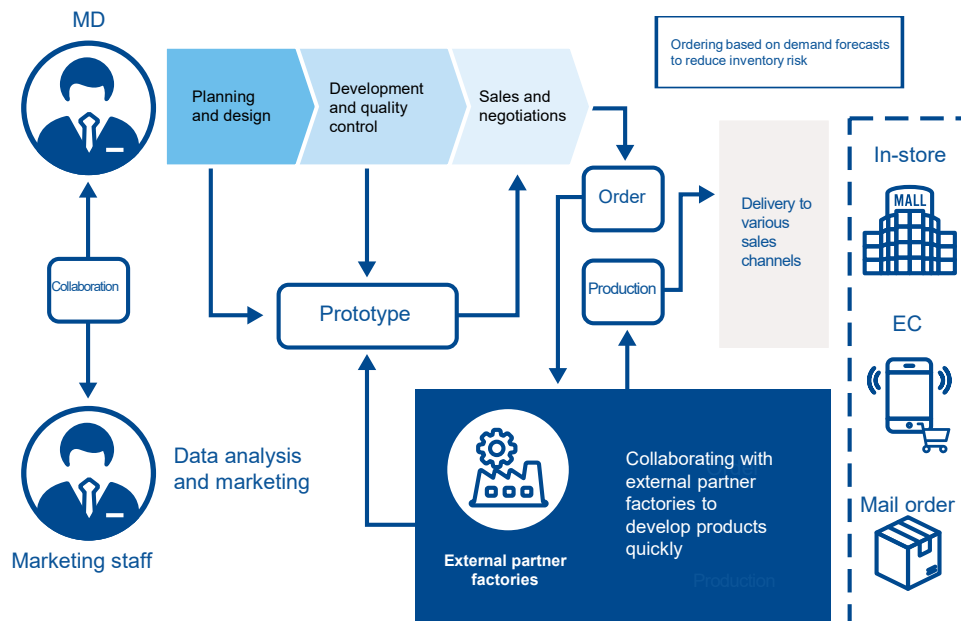


Model

03

Fabless manufacturer

About 60% of sales in the Home Products Business comes from private brand (PB) products. We can commercialize these private brand products swiftly because our merchandisers (MDs), who are familiar with customer needs and have sales experience, can collaborate with our marketing staff to plan and develop them quickly. We deliver convenient and reasonably priced new products produced at our partner factories overseas to consumers through such channels as home improvement stores, home appliance mass retailers, e-commerce (YAMAZEN's site and platform sellers), and mail order.



YAMAZEN's Driving Force Behind Value Creation

Independent and virtuous employees who have a pioneering spirit and the ability to think while taking action

“Destiny is something that you pioneer yourself.” This life philosophy of Founder Takeo Yamamoto is embedded deeply in our management philosophy and remains ingrained in the hearts of our employees, handed down to this day. Taking responsibility for their own actions, our autonomous and independent talent challenges themselves to innovate and create, pioneering a new future. This is our core competence.

Pioneering spirit

A mindset of constantly responding to change and taking on the challenge of innovation and creation

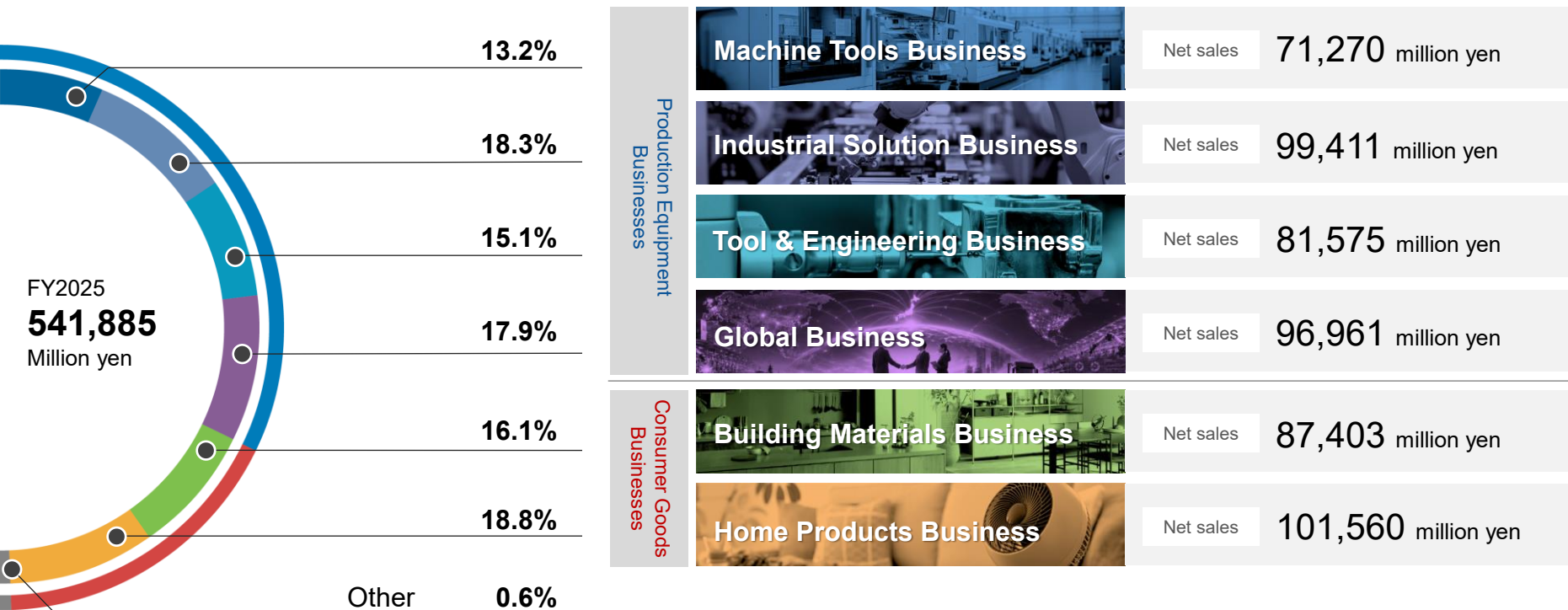
Thinking in Action

The ability to think and act on one's own

Independent and Virtuous Employees

Self-reliant human resources who share the Yamazen Group's unique philosophy, who respond promptly and flexibly to change, even as unexpected change becomes commonplace, by independently taking on challenges and putting ideas and actions into practice on site, and who are always of service to customers

Yamazen classifies businesses by product category rather than business model and has developed its engineering and fabless manufacturer businesses using wholesale as the foundation, depending on their features. Combining the knowledge and expertise of the Machine Tools Business, Industrial Solution Business, Tool & Engineering Business, Global Business, Building Materials Business, and Home Products Business, we create new value.



Machine Tools Business

We provide production and processing systems using machine tools that meet the changing needs of production sites, in collaboration with leading domestic and international manufacturers. With our unique engineering capabilities, we combine peripheral equipment, services, and information to make outstanding proposals to support manufacturing sites in Japan requiring a high degree of specialization.

Industrial Solution Business

To solve labor shortages facing production sites, we propose ways to boost production efficiency and improve working conditions through automation and labor-saving measures as well as the adoption of advanced technologies. Furthermore, we provide complete support for everything from planning and operation of production sites to creating work conditions and BCPs to support customers as an integrated systems producer.

Tool & Engineering Business

To meet a variety of needs, we handle a wide array of products necessary at production sites, from hand tools to measuring equipment. In addition to the network infrastructure and logistics capabilities we have built over many years, we provide products and information to customers with speed, backed by our technical sales expertise.

Global Business

We support the bidirectional flow of business between Japan and the rest of the world through international procurement of products, parts, and materials by Japanese and international companies, trilateral dealings, comprehensive planning of factory production equipment and systems, as well as support for international relocation and consulting on international transactions. With our experience and expertise cultivated over many years in the international market, we contribute to the development of global manufacturing.

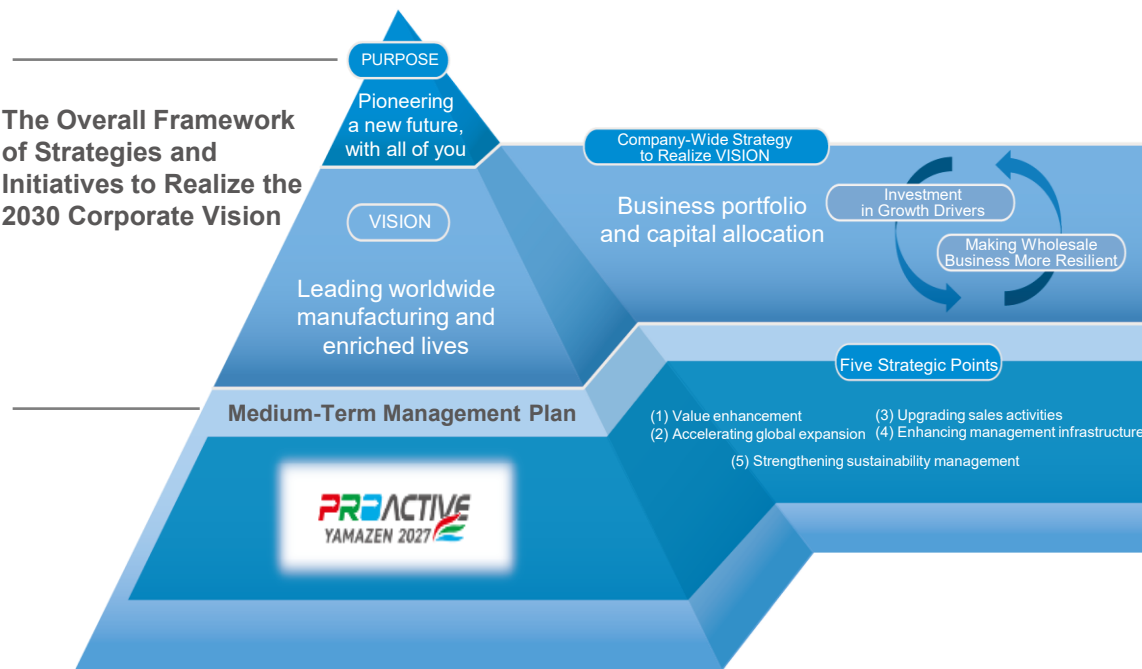
Building Materials Business

In this business, we propose new products and systems aimed at creating housing and societies that are environmentally friendly and take people into account. We focus on addressing issues such as the environment, decarbonization, health and barrier-free living. In addition to the stable supply and procurement of primary and secondary processed industrial products, we also offer and sell housing equipment materials and equipment, with a strong focus on the remodeling business.

Home Products Business

We combine the trading company functions of retail distribution and logistics with the manufacturer functions of planning and developing private brand products. We handle a wide lineup of useful products that are familiar in daily life, ranging from electrical appliances, interior/exterior products and leisure items to disaster preparedness goods.

The Overall Framework of Strategies and Initiatives to Realize the 2030 Corporate Vision



Medium-Term Management Plan: Sales/Profit

(Million yen)	FY2025 Results	FY2026 Forecast	FY2027 Forecast
Net sales	541,885	585,000	600,000
Operating profit	12,041	15,000	16,000
Ordinary profit	13,010	15,400	16,000
Profit attributable to owners of parent	9,330	10,000	11,000

Medium-Term Management Plan: Management Indicators

(Million yen)	FY2025 Results	FY2026 Forecast	FY2027 Forecast
Return on Equity (ROE)	7.0%	7.1%	8.0%
Basic operating cash flow	13,470	15,500	14,000
Equity ratio	39.3%	40-45%	40-45%

*Figures for FY2026 Forecast were revised on August 10, 2026.

*Basic operating cash flow is calculated by deducting changes in working capital from operating cash flow.

For details, please see "Medium-Term Management Plan" on the YAMAZEN corporate website.

<https://www.yamazen.co.jp/english/ir/plan.html>



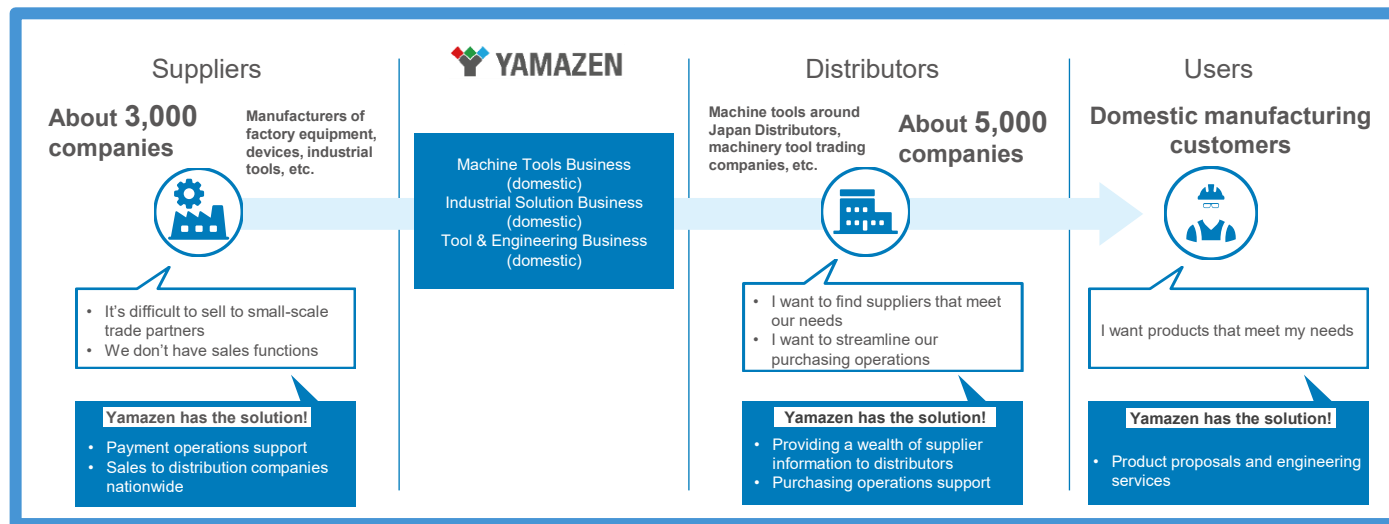
Business Model >>> Wholesale and Engineering

Machine Tools Business, Industrial Solution Business, Tool & Engineering Business

At production sites where a high level of expertise is required, we respond to customer needs as they change with the times and promote high-value-added proposal sales and technical sales. We aim to be the one-and-only choice for our customers.



Domestic Production Equipment: Wholesale Business Commercial Distribution



Comprehensive Information Portal for Manufacturers "Monozukuri Research Institute" (Japanese Only)

<https://monoken.yamazen.co.jp/>



Comprehensive Manufacturing Platform "teraido" (Japanese Only)

<https://www.teraido.jp/>

Machine Tools Business

Major items
handled

Machine tools (machining centers, CNC lathes, CNC grinding machines, CNC milling machines, electric discharge machines, conventional machine tools, 3D printers, etc.), metal forming machines, plate processing machines (presses, shearing, bending machines, laser cutting machines), injection molding machines, die-casting machines, CAD/CAM, machine-tool accessories (industrial robots, measuring equipment, automation peripheral equipment, machine tools accessories, etc.), etc.



Machine Tools Business: List of Partner Manufacturers
(Japanese Only)

<https://www.yamazen.co.jp/business/machine/mcn-products/>



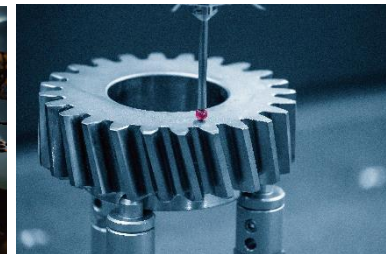
Machine Tools



TOPICS

Strengthening Industrial Machinery and Measuring Equipment Offerings

In addition to machine tools, we will strengthen sales of industrial machinery (such as forging and sheet metal machinery and injection molding machines) and measuring equipment. For industrial machinery, we expect demand for maintenance and upgrades to continue growing as infrastructure such as expressways and water pipelines ages. We will provide solutions by leveraging partnerships with leading manufacturers in Japan and overseas, together with our unique engineering capabilities. For measuring equipment, we will deepen collaboration with manufacturers and expand our range of solutions that support high-precision quality assurance.



Industrial Solution Business

Major items
handled

Material handling equipment, packing and packaging systems, picking/sorter systems, automated warehousing, labor-saving and automation systems, conveying equipment, conveyor systems, assist devices, storage equipment, AGVs/AMRs, robot systems, hydraulic/pneumatic equipment, electric actuators, linear motion equipment, environmental improvement equipment, dust collectors, oil mist collectors, cleaning systems, cutting fluid purification systems, wastewater treatment equipment, incinerators, pumps, blowers, air conditioning systems, HVAC equipment, clean room-related equipment, compressors, painting equipment, compact construction machines, steel frame processing machines, generators, welding equipment, etc.



Material handling
equipment



Industrial Solution Business: List of Partner Manufacturers
(Japanese Only)

<https://www.yamazen.co.jp/business/industrial-solution/is-products/>

TOPICS

Strengthening the Development and Proposal of In-House Brand Products

To address labor shortages at manufacturing and logistics sites, we are developing in-house brand products centered on material handling and work environment improvement, including our original AMRs and mobile high-airflow spot coolers. Using these products as a starting point, we create "deeper communication" with users and leverage our nationwide sales and technical support network to gain a deeper understanding of user needs based on information gathered on-site and translate those insights into proposals.



Original AMR
(Towing Type)



Mobile High-Airflow Spot Cooler "Cool Revolution"

Tool & Engineering Business

Major items
handled

Cutting tools, tooling, accessory tools, machine tool-accessories, measuring equipment, grinding tools/diamond tools, hand/plumbing/electric tools, hydraulic/air pressure tools, welding machines, cutting machines, plate processing machines, compact machine tools, press-related tools, tool grinding machines, construction/cargo handling-related equipment, chemical products, office automation/office equipment, home appliances, etc.



Cutting tools



Tool & Engineering Business: List of Partner Manufacturers
(Japanese Only)

<https://www.yamazen.co.jp/business/tool-engineering/te-products/>

TOPICS

Developing New Markets Through In-House Brand Product Development

Under the theme of “occupational health and safety,” we are focusing on developing in-house brand products, primarily indirect materials such as environmental improvement equipment and lighting equipment. We are strengthening our “New Market Development Offices” in Tokyo and Osaka and actively exhibiting at industry-related trade shows to expand customer touchpoints. We will strengthen our approach to the aerospace, disaster prevention, and national resilience-related industries, creating new demand through proposals tailored to industry needs.



Polishing Pad “Fine Azuki”



Rechargeable Mist Fan “Harikiri-kun”

Business Model >>> Engineering

Global Business

We promote high-value-added, proposal-based sales at manufacturing sites around the world that require a high level of expertise.



Global Network

North America Regional Headquarters

YAMAZEN, INC. (Chicago, U.S.)
PLUSTECH INC. (Chicago, U.S.)
YAMAZEN MEXICANA S.A. DE C.V. (Silao, Mexico)

Taiwan Regional Headquarters

YAMAZEN CO., LTD. (Taipei, Taiwan)
SOUZEN TRADING (SHENZHEN) CO., LTD. (Shenzhen, China)

China Regional Headquarters

YAMAZEN (SHANGHAI) TRADING CO., LTD. (Shanghai, China)
YAMAZEN (SHENZHEN) TRADING CO., LTD. (Shenzhen, China)

ASEAN Regional Headquarters

YAMAZEN (THAILAND) CO., LTD. (Bangkok, Thailand)
YAMAZEN VIET NAM CO., LTD. (Ho Chi Minh City, Vietnam)
YAMAZEN MACHINERY & TOOLS PHILIPPINES INC. (Laguna, Philippines)
YAMAZEN (SINGAPORE) PTE. LTD. (Singapore)
YAMAZEN (MALAYSIA) SDN. BHD. (Kuala Lumpur, Malaysia)
PT. YAMAZEN INDONESIA (Jakarta, Indonesia)

Subsidiaries Directly Under Headquarters

YAMAZEN MACHINERY & TOOLS INDIA PRIVATE LTD. (Delhi, India)
YAMAZEN (KOREA) LIMITED (Seoul, South Korea)
YAMAZEN EUROPE GmbH (Stuttgart, Germany)

CK Mac Global Sdn. Bhd. (Kuala Lumpur, Malaysia)
PT. Somagede Indonesia (Jakarta, Indonesia)



15 overseas countries and regions,
18 overseas subsidiaries, 89 overseas branches

Yamazén Group overseas staff members: about 1,500; engineers: about 400
*As of March 31, 2026, including 1 Home Products Business branch

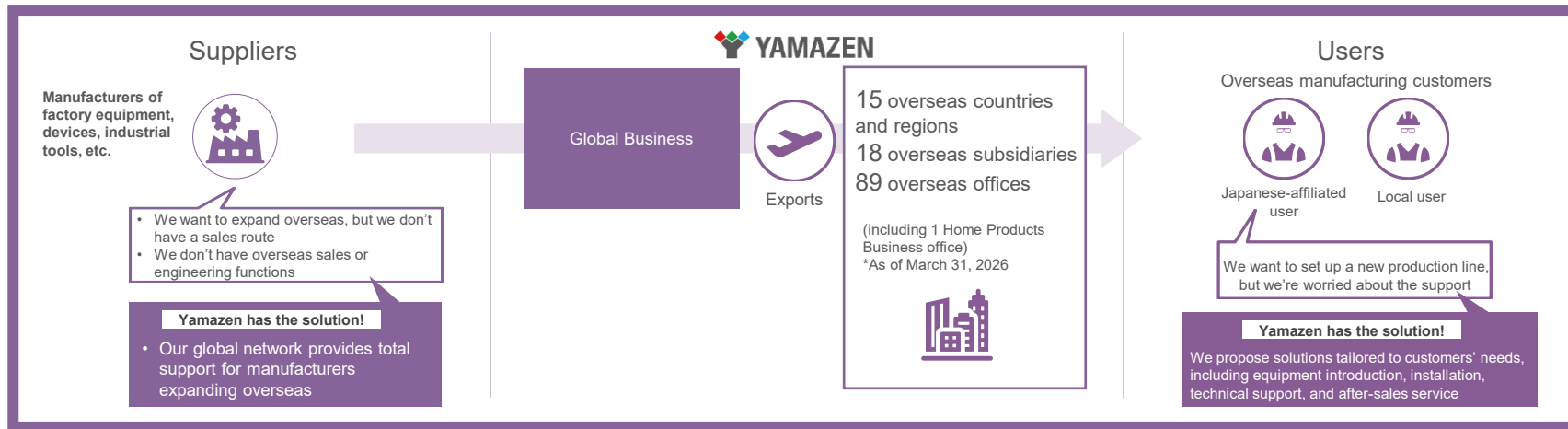


For details, please see "Global Network" on the
YAMAZEN corporate website.

<https://www.yamazén.co.jp/english/about/network/>

Global Business

Global Business Commercial Distribution



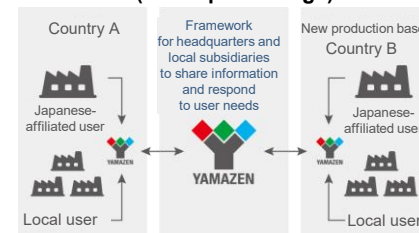
TOPICS

Cross-Border Marketing Strategies

In recent years, global manufacturing supply chains have undergone a series of major changes, creating what could be described as a "normalization of change." As a result, companies around the world are accelerating the relocation of their production bases. Leveraging our extensive network and multinational workforce, we call our cross-border sales activities, technical support, and equipment installation support "cross-border marketing strategies." We are advancing these initiatives through close information sharing between our locations and headquarters.

[Examples of Cross-Border Marketing Strategies] U.S.: Investment in Vietnam by an aircraft parts manufacturer / Germany: Investment in Taiwan by an industrial optical products manufacturer / Taiwan: Investment in Japan by a semiconductor manufacturer / China: Investment in Mexico by an automotive parts manufacturer / Singapore: Investment in China by an electronic components processing company, etc.

Cross-Border Marketing Strategies (Conceptual Image)



Solution Business

Total Factory Solution (TFS) Branch

Providing comprehensive solutions to improve productivity

In collaboration with our domestic business divisions and Group companies, overseas branches, and the external “YAMAZEN Factory Automation/Systems Integrator Association” network, we provide comprehensive solutions focused on automation and labor-saving. While also working toward the practical implementation of humanoid robots, we are expanding our range of proposals into new focus areas, including the semiconductor, “three-product” (food, pharmaceutical, and cosmetics), logistics, and construction machinery industries.

TOPICS

Accelerating the Social Implementation of Humanoid Robots

To accelerate the social implementation of humanoid robots, in March 2026 we joined J-HRTI, a consortium composed entirely of private-sector companies and organized and administered by INSOL-HIGH Inc., together with Tsumura & Co. and Rheon Automatic Machinery Co., Ltd. In addition, we plan to open the “Physical AI and Robot Data Collection Center,” where up to 50 humanoid robots will operate, in July 2026.

By specializing in industrial data and establishing a platform for generating and sharing the physical data essential for the autonomous operation of physical AI and humanoid robots, we will work to address social issues such as labor shortages at manufacturing and other worksites, while improving safety and productivity. By realizing PX (Physical AI Transformation), we will contribute to Japan’s “Fourth Industrial Revolution” and the revival of its manufacturing industry.



“J-HRTI Establishment Press Conference” held on March 26, 2026
(From left) President Isobe, INSOL-HIGH Inc.; Corporate Officer Kumagai, Tsumura & Co.; Nakayama, YAMAZEN Corporation; Managing Director Sakai, Rheon Automatic Machinery Co., Ltd.



Conceptual image of the “Physical AI and Robot Data Collection Center”

Solution Business

TOPICS

Proactive Sales Expansion into the Semiconductor Industry

We propose electron microscopes (FIB-SEM/SEM) manufactured by CITEK, which uses quantum sensing as a core technology and has a strong track record in the semiconductor, medical, and materials development fields, to users engaged in processes such as fine measurement of semiconductor devices, failure analysis, wafer inspection, circuit modification, and 3D chip structure analysis. YAMAZEN also supports the introduction of magnetic field analysis equipment (NMR/EPR/SNVM), including after-sales service following installation.



CITEK FIB-SEM/SEM series products



TFS Branch Website (Japanese Only)
<https://tfs.yamazen.co.jp/>



Official YouTube Channel "YAMAZEN TFS Channel"
 (Japanese Only)
https://www.youtube.com/channel/UCXRE0TSAD7_IsxqpiviYwng

TOPICS

Collaborative Robot Test Lab

We offer a wide range of practical training programs to support customers in adopting collaborative robots, from simulations and workpiece testing when considering installation to basic operation after installation and advanced operation for individual applications using AI. During the training period, each participant is provided with one robot and can use it until they have mastered the required skills. We also provide safety training to resolve customers' challenges related to collaborative robots.



Multiple collaborative robots permanently installed



Workpiece testing and training for users

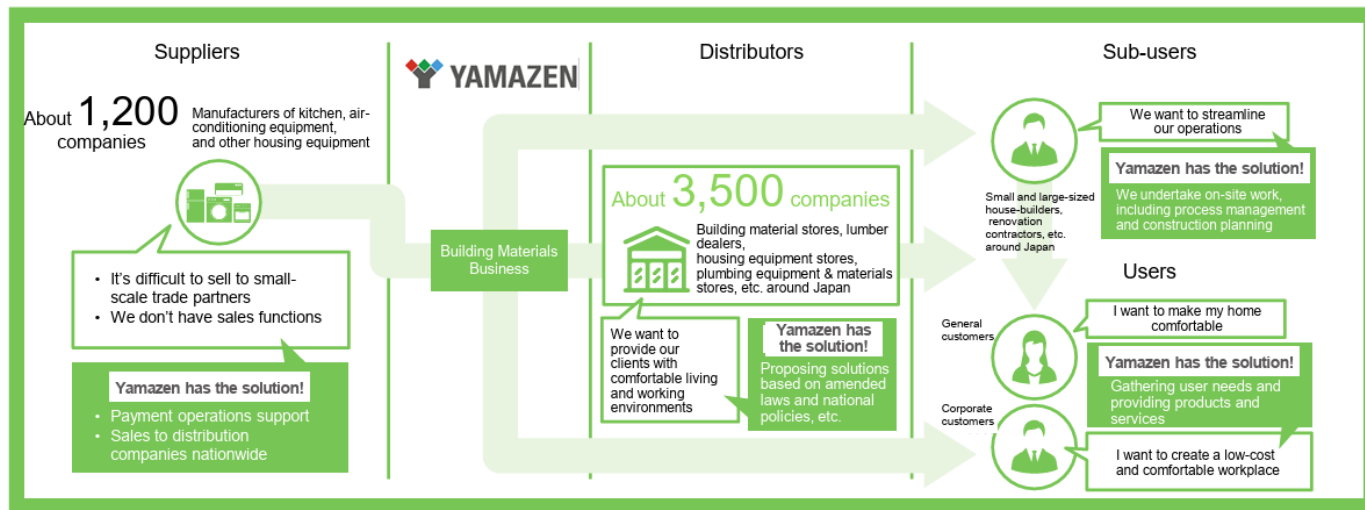
Business Model >>> Wholesale and Engineering

Building Materials Business

We provide total support for creating comfortable spaces, from residential to non-residential. We are comprehensively expanding business as a multi-functional trading company that responds to changing needs, from the procurement and supply of primary processed products to the retail sector.



Building Materials Business Commercial Distribution



Building Materials Business

Major items
handled

Kitchen equipment, cooking equipment, bathroom equipment, washbasin equipment, water boiling equipment, sanitary equipment, air-conditioning equipment, solar power generation, storage batteries, plumbing equipment & materials, interior architectural materials, exterior architectural materials, interior, sashes, exterior, secondary construction materials, construction materials, construction equipment, structural frames, BCP-related equipment, etc.



TOPICS

“Business Support Office” Providing End-to-End Decarbonization Support

Our “Business Support Office,” staffed by specialists with expertise in decarbonization management and subsidy applications, provides companies and local governments with end-to-end support for their decarbonization initiatives, from selecting and applying for subsidies to equipment installation and effectiveness measurement. As part of our efforts to expand BtoG* business, we also hold decarbonization seminars for local government officials and chambers of commerce.

*BtoG stands for “Business to Government,” a business model involving transactions between companies and government agencies or local governments.



“ZePlus,” YAMAZEN's Proposal for a Home That Goes One Step Beyond ZEH (Japanese Only)
<https://www.zeplus-pc.jp/>



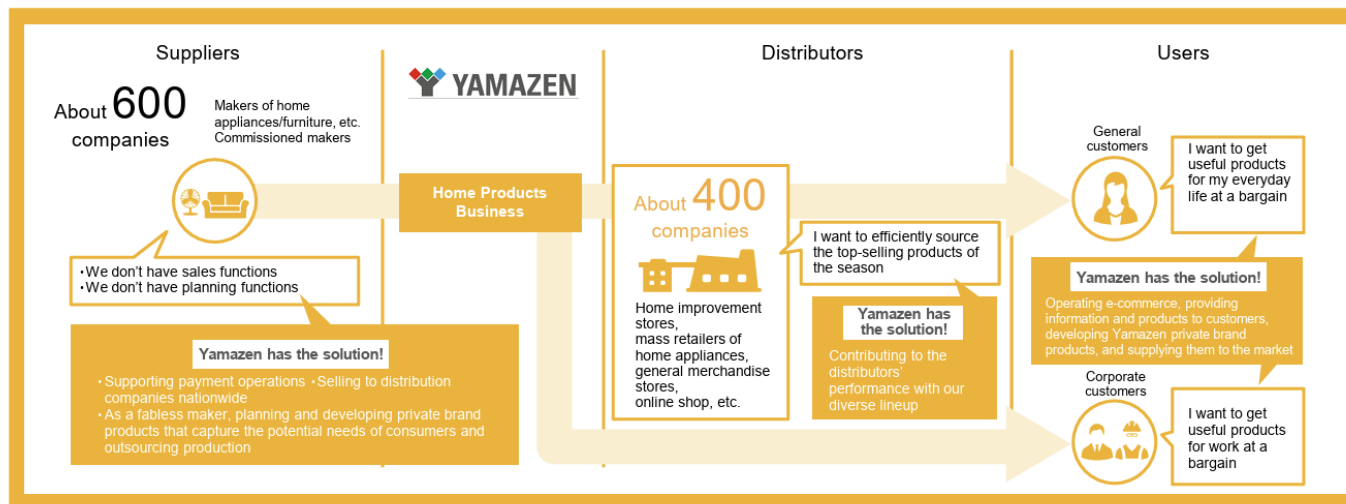
Business Model >>> Fabless Manufacturer and Wholesale

Home Products Business

We support the rich and diverse lifestyles of consumers with a wide array of products that utilize our dual functions as a trading company and a fabless maker.



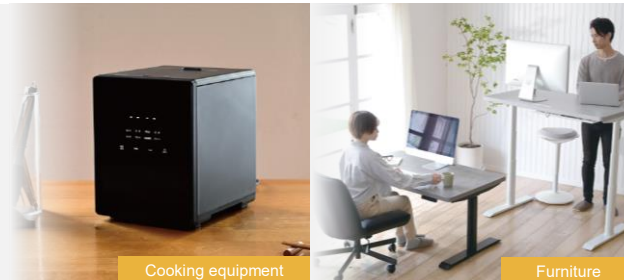
Home Products Business Commercial Distribution



Home Products Business

Major items
handled

Home appliances (electric fans, heating equipment, cooking equipment, audiovisual equipment, lifestyle appliances), furniture, products for outdoor and leisure activities, kitchen utensils, daily goods, exteriors, gardening products, agriculture products, Healthcare goods, sanitary goods, industrial tools, goods for automobiles and motorcycles, anti-disaster goods, etc.



Cooking equipment

Furniture

TOPICS

Focusing on the Development and Sales of Products Designed to Prevent Heat Stress

Following the introduction of mandatory heatstroke prevention measures for companies in June 2025, we expanded our lineup of products designed to prevent heat stress to further develop BtoB demand. Our lineup includes products for effective heat stress prevention, such as the "DIRECT COOL" series of water-cooled clothing and the "Heatstroke Prevention Shelter," which makes it easy to create a rest area. Our dedicated website supports companies in preventing heat stress by introducing products by application: "To Cool Workers," "To Cool Workspaces," "To Create Rest Areas," and "For Emergencies."



"YAMAZEN BOOK" YAMAZEN Product & Support Information (Japanese Only)
<https://book.yamazen.co.jp/>



"YAMAZEN Bizcom" Official Online Shop for Offices and Stores (Japanese Only)
<https://yamazenbizcom.jp/>



"Heatstroke Prevention for Worksites" (Special Website within YAMAZEN BOOK) (Japanese Only)
<https://book.yamazen.co.jp/lp/directcool/>

List of Domestic Locations

● Production Equipment

Machine Tools Business
Industrial Solution Business
Tool & Engineering Business

● Building Materials Business

● Home Products Business

*As of the end of March 2026

For details, please see "Domestic Locations" on the YAMAZEN corporate website. (Japanese Only)

<https://www.yamazen.co.jp/about/network/japan/>



>> Kyushu

- ▶ Kitakyushu ●
- ▶ Nagasaki ● ●
- ▶ Kumamoto ● ●
- ▶ Oita ● ●
- ▶ Miyazaki ● ●
- ▶ Kagoshima / Minamikyushu ● ●

>> Kinki

- ▶ Shiga ● ●
- ▶ Kyoto / Keiji ● ●
- ▶ Osaka (Home Products) ●
- ▶ TFS Branch
Technical Support Department
- ▶ TFS Branch
Osaka / Semiconductor Solutions Branch
- ▶ Hanwa ● ●
- ▶ Kobe / Hyogo ● ●
- ▶ Himeji ● ●

>> Hokkaido/Tohoku

- ▶ Sapporo ● ● ●
- ▶ Morioka ●
- ▶ Sendai ● ● ●
- ▶ Koriyama ●

>> Kanto

- ▶ Mito ● ●
- ▶ Utsunomiya / Kita Kanto ● ●
- ▶ Takasaki ● ●
- ▶ Ota ●
- ▶ Higashi Kanto ●
- ▶ Chiba ● ●

- ▶ Tokyo Higashi ●
- ▶ Nishi Tokyo (Production Equipment) ●
- ▶ Nishi Tokyo (Building Materials) ●
- ▶ Ariake (Home Products) ●
- ▶ Yokohama ●
- ▶ Kanagawa / Atsugi ● ●

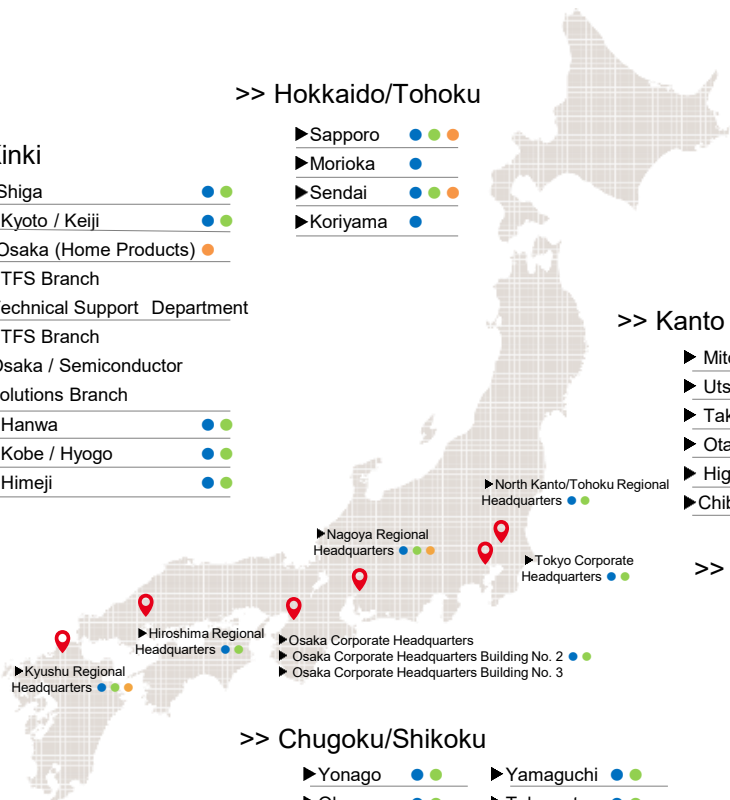
>> Chubu

- ▶ Niigata ●
- ▶ Toyama ● ●
- ▶ Hokuriku ● ●
- ▶ Fukui ● ●
- ▶ Ueda ●
- ▶ Suwa ●

- ▶ Gifu ●
- ▶ Shizuoka ● ●
- ▶ Hamamatsu ● ●
- ▶ Komaki ●
- ▶ Okazaki / Mikawa ● ●
- ▶ Yokkaichi ● ●

>> Chugoku/Shikoku

- ▶ Yonago ● ●
- ▶ Okayama ● ●
- ▶ Fukuyama ● ●
- ▶ Yamaguchi ● ●
- ▶ Takamatsu ● ●
- ▶ Matsuyama ●



Domestic Group Companies

(including non-consolidated subsidiaries)

*As of the end of March 2026

- LOGIRISE CORPORATION
- OGAKI MACHINE&TOOLS CO., LTD.
- ISHIHARA-GIKEN CO., LTD.
- NIHON BUTSURYU SHINBUN CO., LTD.
- YAMAZEN CREATE CO., LTD.
- TOHO INDUSTRIAL CO., LTD.
- TRAVEL TOPIA INC.

Corporate Profile

Name	YAMAZEN CORPORATION	Business Bases	Osaka, Tokyo, Kita Kanto/Tohoku (Saitama), Nagoya, Kyushu (Fukuoka), Hiroshima, including 56 Branch Offices in the all over Japan. 18 Overseas subsidiaries (89 Offices) (As of the end of March 2026)
Established	May 30, 1947	Address	Osaka Head Office: 2-3-16 Itachibori, Nishi-ku, Osaka 550-8660, Japan Tokyo Head Office: Taiyo Life Shinagawa Building, 2-16-2 Konan, Minato-ku, Tokyo 108-8217, Japan
Paid in Capital	7,909 mil. Yen (As of March 2026)	Main Banks	Mizuho Corporate Bank, Resona Bank, Sumitomo Mitsui Bank, MUFG Bank, Ltd., Mizuho Trust Bank
Fiscal Year	April 1 through March 31		
Stock Listings	The Tokyo Stock Exchange Prime Market		
Number of Employees	3,309 (Consolidated as of March 2026)		

History

1947	Founder Takeo Yamamoto established Yamazen Tool Manufacturing & Sales Co., Ltd.
1960	"Machinery Department" established
1962	Company stock was listed on second section of Osaka Stock Exchange
1963	Office opened in the United States
1965	Yamazzen entered the housing equipment market
1975	Specialized trade show "Doterai-Ichi" was held
1978	Yamazzen entered the home products market
2008	Started "Green Ball Project"
2022	Purpose and Vision were defined
2025	Global Business Division and ICT Headquarters established
2025	50th anniversary of "Doterai-Ichi"
2026	Malaysia-based CK Mac Global Sdn. Bhd. and Indonesia-based PT. Sonagade Indonesia made overseas subsidiaries
2027	80th anniversary (May 30)



1947

Company founded

Osaka had been reduced to ashes by massive air raids. The company was founded in May 1947, initially handling products needed for rebuilding daily life, such as hammers and shovels.



2008

"Green Ball Project" launched

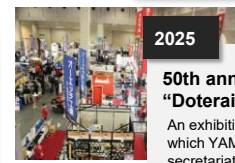
Focusing on the CO2 emissions reduction benefits of environmentally friendly products, YAMAZEN launched a business aimed at helping reduce CO2 emissions by promoting the wider adoption of products with a lower environmental impact.



1963

Office opened in the U.S.

An office was opened in Chicago, U.S., followed by the establishment of a local subsidiary in 1965. This marked YAMAZEN's first overseas expansion and laid the foundation for its current global operations.



2025

50th anniversary of "Doterai-Ichi"

An exhibition and sales event for which YAMAZEN serves as the secretariat. Since it was first held in 1975, distributors, manufacturers, and YAMAZEN have worked together as one to hold the event throughout Japan as a real-world platform for revitalizing regional economies.

Links



YAMAZEN Corporate website
<https://www.yamazzen.co.jp/english/>



Investor Relations
<https://www.yamazzen.co.jp/english/ir/>



Sustainability
<https://www.yamazzen.co.jp/english/sustainability/>



YAMAZEN BASE CAMP (Japanese Only)
<https://www.yamazzen.co.jp/ybc/>

Pioneering a new future,
with all of you

