



May 14, 2025

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**Notice Regarding The Formulation of The Mid-Term Management Plan**

We are pleased to announce that we have formulated our medium-term management plan, "PROACTIVE YAMAZEN 2027," which will cover the three-year period from the fiscal year ending March 2026 to the fiscal year ending March 2028.

For further details, please refer to the attached documents in Japanese. An English version will be issued later.

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