## Translation

Notice: This document is an excerpt translation of the original Japanese document and is only for reference purposes. In the event of any discrepancy between this translated document and the original Japanese document, the latter shall prevail.

# Summary of Consolidated Financial Results for the Year Ended March 31, 2021 (Based on Japanese GAAP)

May 14, 2021

Company name: YAMAZEN CORPORATION

Stock exchange listing: Tokyo

Stock code: 8051 URL https://www.yamazen.co.jp/

Representative: President, CEO & COO Yuji NAGAO

Inquiries: Manager, IR & PR Dept. Hayato HIRATA TEL 06-6534-3003

Scheduled date of ordinary general meeting of shareholders: June 24, 2021
Scheduled date to file Securities Report: June 25, 2021
Scheduled date to commence dividend payments: June 10, 2021

Preparation of supplementary material on financial results: Yes
Holding of financial results meeting: Yes

(Amounts less than one million yen are rounded down)

1. Consolidated financial results for the year ended March 31, 2021 (from April 1, 2020 to March 31, 2021)

#### (1) Consolidated operating results

Percentages indicate year-on-year changes

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Year ended March 31, 2021	434,744	(7.9)	11,234	(7.1)	11,209	(5.8)	7,572	(6.4)
Year ended March 31, 2020	472,191	(10.3)	12,091	(32.8)	11,895	(33.4)	8,088	(33.6)

Note: Comprehensive income Year ended March 31, 2021 ¥14,530 million [140.9%]

Year ended March 31, 2020 ¥6,032 million [(48.5)%]

	Earnings per share	Diluted earnings per share	Profit attributable to owners of parent/equity	Ordinary profit/total assets	Operating profit/net sales
	Yen	Yen	%	%	%
Year ended March 31, 2021	80.25	-	7.5	4.7	2.6
Year ended March 31, 2020	85.60	-	8.6	5.0	2.6

Reference: Share of profit of entities accounted for using equity method

Year ended March 31, 2021  $\qquad$  ¥- million Year ended March 31, 2020  $\qquad$  ¥- million

## (2) Consolidated financial position

	Total assets	Net assets	Equity ratio	Net assets per share
	Millions of yen	Millions of yen	%	Yen
As of March 31, 2021	245,937	107,630	43.6	1,135.52
As of March 31, 2020	230,320	95,439	41.3	1,007.30

Reference: Equity As of March 31, 2021 ¥107,155 million
As of March 31, 2020 ¥95,056 million

#### (3) Consolidated cash flows

(-)				
	Cash flows from	Cash flows from	Cash flows from	Cash and cash equivalents
	operating activities	investing activities	financing activities	at end of period
	Millions of yen	Millions of yen	Millions of yen	Millions of yen
Year ended March 31, 2021	13,566	(3,911)	(5,062)	74,478
Year ended March 31, 2020	13,399	(1,866)	(6,382)	68,385

#### 2. Cash dividends

		Annu	ıal dividends per	Total cash	Dividend payout	Ratio of dividends to net assets		
	1st quarter-end	2nd quarter-end	3rd quarter-end	Fiscal year-end	Total	dividends (Total)	ratio (Consolidated)	(Consolidated)
	Yen	Yen	Yen	Yen	Yen	Millions of yen	%	%
Year ended March 31, 2020	-	16.00	-	14.00	30.00	2,837	35.0	3.0
Year ended March 31, 2021	-	10.00	-	10.00	20.00	1,890	24.9	1.9
Year ending March 31, 2022 (Forecast)	-	10.00	-	15.00	25.00		29.1	

Note: The Company purchased treasury shares on April 15, 2021 in accordance with a resolution at the meeting of the Board of Directors held on April 14, 2021.

The consolidated dividend payout ratio for the fiscal year ending March 31, 2022 (forecast) takes into account the impact of this purchase of treasury shares.

3. Forecast of consolidated financial results for the year ending March 31, 2022 (from April 1, 2021 to March 31, 2022)

Percentages indicate year-on-year changes

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Six months ending September 30, 2021	225,000	-	4,500	-	4,500	-	3,000	-	33.04
Full year	485,000	-	11,500	_	11,500	-	7,800	-	85.91

Note 1: As the Company will apply the "Accounting Standard for Revenue Recognition" (ASBJ Statement No. 29), etc. from the beginning of the fiscal year ending March 31, 2022, the above forecasts of the consolidated financial results are the amounts after the application of the said accounting standard, etc., and the percentage change from the previous fiscal year and the same quarter of the previous year are not stated.

Note 2: The Company purchased treasury shares on April 15, 2021 in accordance with a resolution at the meeting of the Board of Directors held on April 14, 2021.

"Earnings per share" in the forecasts of the consolidated financial results takes into account the impact of this purchase of treasury shares.

#### 4. Notes

(1) Changes in significant subsidiaries during the year ended March 31, 2021
(changes in specified subsidiaries resulting in the change in scope of consolidation):

(2) Changes in accounting policies, changes in accounting estimates, and restatement of prior period financial statements

Changes in accounting policies due to revisions to accounting standards and other regulations:

No
Changes in accounting policies due to other reasons:

No
Changes in accounting estimates:

No
Restatement of prior period financial statements:

No

(3) Number of issued shares (common shares)

Total number of issued shares at the end of the period (including treasury shares)

Total number of issued shares at the end	or the	period (merading treat	sary snares)		
As of March 31, 2021	į	95,305,435 shares	As of March 31, 2020	<u>i</u>	95,305,435 shares
Number of treasury shares at the end of t	he peri	od			
As of March 31, 2021	į	937,995 shares	As of March 31, 2020	<u> </u>	937,956 shares
Average number of shares during the per	iod				
Year ended March 31, 2021	-	94,367,454 shares	Year ended March 31, 2020	!	94,489,461 shares

Note: The company has introduced Board Benefit Trust (BBT). Number of treasury shares at the end of the period include the Company's shares held by Board Benefit Trust (BBT) (180,000 shares as of March 31, 2021, 180,000 shares as of March 31, 2020). In addition, number of treasury shares excluded for calculating the average number of shares during the period include the Company's shares held by Board Benefit Trust (BBT) (180,000 shares for the fiscal year ended March 31, 2021, 104,485 shares for the fiscal year ended March 31, 2020).

Reference: Summary of non-consolidated financial results

Non-consolidated financial results for the year ended March 31, 2021 (from April 1, 2020 to March 31, 2021)

### (1) Non-consolidated operating results

Percentages indicate year-on-year changes

	Net sales		Operating profit		Ordinary profit		Profit	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Year ended March 31, 2021	388,959	(8.3)	9,109	(3.1)	8,859	(14.1)	6,128	(16.3)
Year ended March 31, 2020	423,958	(10.3)	9,397	(32.6)	10,315	(37.4)	7,324	(38.8)

	Earnings per share	Diluted earnings per share
	Yen	Yen
Year ended March 31, 2021	64.94	-
Year ended March 31, 2020	77.52	_

### (2) Non-consolidated financial position

	Total assets	Net assets	Equity ratio	Net assets per share
	Millions of yen	Millions of yen	%	Yen
As of March 31, 2021	214,872	89,228	41.5	945.55
As of March 31, 2020	205,820	80,933	39.3	857.64

Reference: Equity

As of March 31, 2021

¥89,228 million

As of March 31, 2020

¥80,933 million

(Caution concerning forward-looking statements)

The forward-looking statements, including earnings forecasts, contained in these materials are based on information currently available to the Company and on certain assumptions deemed to be reasonable. These statements do not purport that the Company pledges to realize such statements. Actual performance and other results may differ materially due to various factors.

<sup>\*</sup> Financial results reports are exempt from audit conducted by certified public accountants or an audit corporation.

<sup>\*</sup> Proper use of forecasts of financial results, and other special matters

## Consolidated financial statements Consolidated balance sheets

	· · · ·			
1	N/11	llions	ot v	zen l

Assets           Curent assets         57,587         63,734           Notes and accounts receivable - trade         85,200         86,607           Electronically recorded monetary claims - operating         14,016         11,259           Securities         11,000         12,000           Merchandisc and finished goods         27,099         25,452           Other         3,339         3,837           Allowance for doubtful accounts         (526)         (388           Total current assets         197,717         202,475           Non-current assets         8         201           Property, plant and equipment         6,029         8,211           Accumulated depreciation         (3,696)         (4,128           Buildings and structures, net         2,333         4,082           Machinery, equipment and vehicles         433         497           Accumulated depreciation         (343)         4225           Machinery, equipment and vehicles, net         90         71           Tools, furniture and fixtures         2,515         3,056           Accumulated depreciation         (1,738)         (2,057           Tools, furniture and fixtures, net         76         999 <t< th=""><th></th><th>As of March 31, 2020</th><th>As of March 31, 2021</th></t<>		As of March 31, 2020	As of March 31, 2021
Cash and deposits         57,587         63,734           Notes and accounts receivable - trade         85,200         86,607           Electronically recorded monetary claims - operating         14,016         11,259           Securities         11,000         12,000           Merchandise and finished goods         27,099         25,425           Other         3,339         3,837           Allowance for doubtful accounts         (526)         (388           Total current assets         197,717         202,475           Non-current assets         6,029         8,211           Property, plant and equipment         6,029         8,211           Accumulated depreciation         (3,696)         (4,128           Buildings and structures, net         2,333         4,082           Machinery, equipment and vehicles         433         497           Accumulated depreciation         (343)         (425           Machinery, equipment and vehicles, net         90         71           Tools, furniture and fixtures         2,515         3,056           Accumulated depreciation         (1,738)         (2,057           Tools, furniture and fixtures, net         7,76         999           Land         3,580	Assets	·	•
Notes and accounts receivable - trade         85,200         86,607           Electronically recorded monetary claims - operating         14,016         11,259           Securities         11,000         12,000           Merchandise and finished goods         27,099         25,425           Other         3,339         3,837           Allowance for doubtful accounts         (526)         (388)           Total current assets         197,717         202,475           Non-current assets         197,717         202,475           Non-current assets         6,029         8,211           Accumulated depreciation         (3,696)         (4,128)           Buildings and structures, net         2,333         4,082           Machinery, equipment and vehicles         433         497           Accumulated depreciation         (343)         (425)           Machinery, equipment and vehicles, net         90         71           Tools, furniture and fixtures         2,515         3,056           Accumulated depreciation         (1,738)         (2,057)           Tools, furniture and fixtures, net         776         999           Land         3,800         3,717           Leased assets         5,449         5,398<	Current assets		
Electronically recorded monetary claims - operating         14,016         11,259           Securities         11,000         12,000           Merchandise and finished goods         27,099         25,425           Other         3,339         3,837           Allowance for doubtful accounts         (526)         (388           Total current assets         197,717         202,475           Non-current assets         Property, plant and equipment         8           Buildings and structures         6,029         8,211           Accumulated depreciation         (3,696)         (4,128)           Buildings and structures, net         2,333         4,982           Machinery, equipment and vehicles         433         497           Accumulated depreciation         (343)         (425)           Machinery, equipment and vehicles, net         90         71           Tools, furniture and fixtures         2,515         3,056           Accumulated depreciation         (1,738)         (2,057)           Tools, furniture and fixtures, net         776         999           Land         3,580         3,717           Leased assets         5,449         5,398           Accumulated depreciation         (1,758) <t< td=""><td>Cash and deposits</td><td>57,587</td><td>63,734</td></t<>	Cash and deposits	57,587	63,734
Securities         11,000         12,000           Merchandise and finished goods         27,099         25,425           Other         3,339         3,837           Allowance for doubtful accounts         (526)         (388)           Total current assets         197,717         202,475           Non-current assets           Property, plant and equipment           Buildings and structures         6,029         8,211           Accumulated depreciation         (3,696)         (4,128)           Buildings and structures, net         2,333         4,082           Machinery, equipment and vehicles         433         497           Accumulated depreciation         (343)         (425           Machinery, equipment and vehicles, net         90         71           Tools, furniture and fixtures, net         776         999           Land         3,580         3,717           Leased assets         5,449         5,398           Accumulated depreciation         (1,738)         (2,957)           Leased assets, net         3,690         3,478           Other         1,562         749           Total property, plant and equipment         12,034         13,098	Notes and accounts receivable - trade	85,200	86,607
Merchandise and finished goods         27,099         25,425           Other         3,339         3,837           Allowance for doubtful accounts         (526)         (388           Total current assets         197,717         202,475           Non-current assets         197,717         202,475           Non-current assets         8         197,717         202,475           Non-current assets         8         201         402,475         403,485	Electronically recorded monetary claims - operating	14,016	11,259
Other         3,339         3,837           Allowance for doubtful accounts         (526)         (388)           Total current assets         197,717         202,475           Non-current assets         197,717         202,475           Non-current assets         8           Property, plant and equipment         6         6029         8,211           Accumulated depreciation         (3,696)         (4,128)           Buildings and structures, net         2,333         4,082           Machinery, equipment and vehicles         433         497           Accumulated depreciation         (343)         (425)           Machinery, equipment and vehicles, net         90         71           Tools, furniture and fixtures         2,515         3,056           Accumulated depreciation         (1,738)         (2,057)           Tools, furniture and fixtures, net         776         999           Land         3,580         3,717           Leased assets         5,449         5,398           Accumulated depreciation         (1,758)         (1,919)           Leased assets, net         3,690         3,478           Other         1,562         749           Total property, plant and equip	Securities	11,000	12,000
Allowance for doubtful accounts         (526)         (388)           Total current assets         197,717         202,475           Non-current assets         202,475           Property, plant and equipment         36,029         8,211           Buildings and structures         6,029         8,211           Accumulated depreciation         (3,696)         (4,128)           Buildings and structures, net         2,333         4,082           Machinery, equipment and vehicles         433         497           Accumulated depreciation         (343)         (425)           Machinery, equipment and vehicles, net         90         71           Tools, furniture and fixtures         2,515         3,056           Accumulated depreciation         (1,738)         (2,057)           Tools, furniture and fixtures, net         776         999           Land         3,880         3,717           Leased assets         5,449         5,398           Accumulated depreciation         (1,758)         (1,919)           Leased assets, net         3,690         3,478           Other         1,562         749           Total property, plant and equipment         12,034         13,098           Intangib	Merchandise and finished goods	27,099	25,425
Total current assets         197,717         202,475           Non-current assets         Property, plant and equipment         8,211           Buildings and structures         6,029         8,211           Accumulated depreciation         (3,696)         (4,128)           Buildings and structures, net         2,333         4,082           Machinery, equipment and vehicles         433         497           Accumulated depreciation         (343)         (425)           Machinery, equipment and vehicles, net         90         71           Tools, furniture and fixtures         2,515         3,056           Accumulated depreciation         (1,738)         (2,057)           Tools, furniture and fixtures, net         776         999           Land         3,580         3,717           Leased assets         5,449         5,398           Accumulated depreciation         (1,758)         (1,919)           Leased assets, net         3,690         3,478           Other         1,562         749           Total property, plant and equipment         12,034         13,098           Investments and other assets         11,720         18,052           Distressed receivables         85         78	Other	3,339	3,837
Non-current assets           Property, plant and equipment         6,029         8,211           Accumulated depreciation         (3,696)         (4,128)           Buildings and structures, net         2,333         4,082           Machinery, equipment and vehicles         433         497           Accumulated depreciation         (343)         (425)           Machinery, equipment and vehicles, net         90         71           Tools, furniture and fixtures         2,515         3,056           Accumulated depreciation         (1,738)         (2,057)           Tools, furniture and fixtures, net         776         999           Land         3,580         3,717           Leased assets         5,449         5,398           Accumulated depreciation         (1,758)         (1,919)           Leased assets, net         3,690         3,478           Other         1,562         749           Total property, plant and equipment         12,034         13,098           Investments and other assets         11,720         18,052           Distressed receivables         85         78           Retirement benefit asset         610         1,977           Deferred tax assets	Allowance for doubtful accounts	(526)	(388)
Property, plant and equipment         6,029         8,211           Accumulated depreciation         (3,696)         (4,128)           Buildings and structures, net         2,333         4,082           Machinery, equipment and vehicles         433         497           Accumulated depreciation         (343)         (425)           Machinery, equipment and vehicles, net         90         71           Tools, furniture and fixtures         2,515         3,056           Accumulated depreciation         (1,738)         (2,057)           Tools, furniture and fixtures, net         776         999           Land         3,580         3,717           Leased assets         5,449         5,398           Accumulated depreciation         (1,758)         (1,919)           Leased assets, net         3,690         3,478           Other         1,562         749           Total property, plant and equipment         12,034         13,098           Investments and other assets         6,343         8,449           Investment securities         11,720         18,052           Distressed receivables         85         78           Retirement benefit asset         610         1,977	Total current assets	197,717	202,475
Buildings and structures         6,029         8,211           Accumulated depreciation         (3,696)         (4,128)           Buildings and structures, net         2,333         4,082           Machinery, equipment and vehicles         433         497           Accumulated depreciation         (343)         (425)           Machinery, equipment and vehicles, net         90         71           Tools, furniture and fixtures         2,515         3,056           Accumulated depreciation         (1,738)         (2,057)           Tools, furniture and fixtures, net         776         999           Land         3,580         3,717           Leased assets         5,449         5,398           Accumulated depreciation         (1,758)         (1,919)           Leased assets, net         3,690         3,478           Other         1,562         749           Total property, plant and equipment         12,034         13,098           Intaggible assets         6,343         8,449           Investments and other assets         11,720         18,052           Distressed receivables         85         78           Retirement benefit asset         610         1,797           Defer	Non-current assets		
Accumulated depreciation         (3,696)         (4,128)           Buildings and structures, net         2,333         4,082           Machinery, equipment and vehicles         433         497           Accumulated depreciation         (343)         (425)           Machinery, equipment and vehicles, net         90         71           Tools, furniture and fixtures         2,515         3,056           Accumulated depreciation         (1,738)         (2,057)           Tools, furniture and fixtures, net         776         999           Land         3,580         3,717           Leased assets         5,449         5,398           Accumulated depreciation         (1,758)         (1,919)           Leased assets, net         3,690         3,478           Other         1,562         749           Total property, plant and equipment         12,034         13,098           Intagible assets         6,343         8,449           Investment securities         11,720         18,052           Distressed receivables         85         78           Retirement benefit asset         610         1,977           Deferred tax assets         356         326           Other <td< td=""><td>Property, plant and equipment</td><td></td><td></td></td<>	Property, plant and equipment		
Buildings and structures, net         2,333         4,082           Machinery, equipment and vehicles         433         497           Accumulated depreciation         (343)         (425)           Machinery, equipment and vehicles, net         90         71           Tools, furniture and fixtures         2,515         3,056           Accumulated depreciation         (1,738)         (2,057)           Tools, furniture and fixtures, net         776         999           Land         3,580         3,717           Leased assets         5,449         5,398           Accumulated depreciation         (1,758)         (1,919)           Leased assets, net         3,690         3,478           Other         1,562         749           Total property, plant and equipment         12,034         13,098           Investments and other assets         6,343         8,449           Investments and other assets         11,720         18,052           Distressed receivables         85         78           Retirement benefit asset         610         1,977           Deferred tax assets         356         326           Other         1,620         1,639           Allowance for doubtful acc	Buildings and structures	6,029	8,211
Machinery, equipment and vehicles       433       497         Accumulated depreciation       (343)       (425)         Machinery, equipment and vehicles, net       90       71         Tools, furniture and fixtures       2,515       3,056         Accumulated depreciation       (1,738)       (2,057)         Tools, furniture and fixtures, net       776       999         Land       3,580       3,717         Leased assets       5,449       5,398         Accumulated depreciation       (1,758)       (1,919)         Leased assets, net       3,690       3,478         Other       1,562       749         Total property, plant and equipment       12,034       13,098         Investments and other assets       11,720       18,052         Distressed receivables       85       78         Retirement benefit asset       610       1,977         Deferred tax assets       356       326         Other       1,620       1,639         Allowance for doubtful accounts       (167)       (161)         Total investments and other assets       14,225       21,913         Total non-current assets       32,603       43,462	Accumulated depreciation	(3,696)	(4,128)
Accumulated depreciation         (343)         (425)           Machinery, equipment and vehicles, net         90         71           Tools, furniture and fixtures         2,515         3,056           Accumulated depreciation         (1,738)         (2,057)           Tools, furniture and fixtures, net         776         999           Land         3,580         3,717           Leased assets         5,449         5,398           Accumulated depreciation         (1,758)         (1,919)           Leased assets, net         3,690         3,478           Other         1,562         749           Total property, plant and equipment         12,034         13,098           Investments and other assets         6,343         8,449           Investments and other assets         11,720         18,052           Distressed receivables         85         78           Retirement benefit asset         610         1,977           Deferred tax assets         356         326           Other         1,620         1,639           Allowance for doubtful accounts         (167)         (161)           Total investments and other assets         14,225         21,913           Total non-current	Buildings and structures, net	2,333	4,082
Accumulated depreciation         (343)         (425)           Machinery, equipment and vehicles, net         90         71           Tools, furniture and fixtures         2,515         3,056           Accumulated depreciation         (1,738)         (2,057)           Tools, furniture and fixtures, net         776         999           Land         3,580         3,717           Leased assets         5,449         5,398           Accumulated depreciation         (1,758)         (1,919)           Leased assets, net         3,690         3,478           Other         1,562         749           Total property, plant and equipment         12,034         13,098           Investments and other assets         6,343         8,449           Investments and other assets         11,720         18,052           Distressed receivables         85         78           Retirement benefit asset         610         1,977           Deferred tax assets         356         326           Other         1,620         1,639           Allowance for doubtful accounts         (167)         (161)           Total investments and other assets         14,225         21,913           Total non-current		433	497
Machinery, equipment and vehicles, net       90       71         Tools, furniture and fixtures       2,515       3,056         Accumulated depreciation       (1,738)       (2,057)         Tools, furniture and fixtures, net       776       999         Land       3,580       3,717         Leased assets       5,449       5,398         Accumulated depreciation       (1,758)       (1,919)         Leased assets, net       3,690       3,478         Other       1,562       749         Total property, plant and equipment       12,034       13,098         Investments and other assets       6,343       8,449         Investments securities       11,720       18,052         Distressed receivables       85       78         Retirement benefit asset       610       1,977         Deferred tax assets       356       326         Other       1,620       1,639         Allowance for doubtful accounts       (167)       (161)         Total investments and other assets       14,225       21,913         Total non-current assets       32,603       43,462		(343)	(425)
Tools, furniture and fixtures         2,515         3,056           Accumulated depreciation         (1,738)         (2,057)           Tools, furniture and fixtures, net         776         999           Land         3,580         3,717           Leased assets         5,449         5,398           Accumulated depreciation         (1,758)         (1,919)           Leased assets, net         3,690         3,478           Other         1,562         749           Total property, plant and equipment         12,034         13,098           Intangible assets         6,343         8,449           Investments and other assets         11,720         18,052           Distressed receivables         85         78           Retirement benefit asset         610         1,977           Deferred tax assets         356         326           Other         1,620         1,639           Allowance for doubtful accounts         (167)         (161)           Total investments and other assets         14,225         21,913           Total non-current assets         32,603         43,462			
Accumulated depreciation         (1,738)         (2,057)           Tools, furniture and fixtures, net         776         999           Land         3,580         3,717           Leased assets         5,449         5,398           Accumulated depreciation         (1,758)         (1,919)           Leased assets, net         3,690         3,478           Other         1,562         749           Total property, plant and equipment         12,034         13,098           Intangible assets         6,343         8,449           Investments and other assets         11,720         18,052           Distressed receivables         85         78           Retirement benefit asset         610         1,977           Deferred tax assets         356         326           Other         1,620         1,639           Allowance for doubtful accounts         (167)         (161)           Total investments and other assets         14,225         21,913           Total non-current assets         32,603         43,462		2,515	3,056
Tools, furniture and fixtures, net         776         999           Land         3,580         3,717           Leased assets         5,449         5,398           Accumulated depreciation         (1,758)         (1,919)           Leased assets, net         3,690         3,478           Other         1,562         749           Total property, plant and equipment         12,034         13,098           Intangible assets         6,343         8,449           Investments and other assets         11,720         18,052           Distressed receivables         85         78           Retirement benefit asset         610         1,977           Deferred tax assets         356         326           Other         1,620         1,639           Allowance for doubtful accounts         (167)         (161)           Total investments and other assets         14,225         21,913           Total non-current assets         32,603         43,462			
Land       3,580       3,717         Leased assets       5,449       5,398         Accumulated depreciation       (1,758)       (1,919)         Leased assets, net       3,690       3,478         Other       1,562       749         Total property, plant and equipment       12,034       13,098         Intangible assets       6,343       8,449         Investments and other assets       11,720       18,052         Distressed receivables       85       78         Retirement benefit asset       610       1,977         Deferred tax assets       356       326         Other       1,620       1,639         Allowance for doubtful accounts       (167)       (161)         Total investments and other assets       14,225       21,913         Total non-current assets       32,603       43,462			
Leased assets       5,449       5,398         Accumulated depreciation       (1,758)       (1,919)         Leased assets, net       3,690       3,478         Other       1,562       749         Total property, plant and equipment       12,034       13,098         Intangible assets       6,343       8,449         Investments and other assets       11,720       18,052         Distressed receivables       85       78         Retirement benefit asset       610       1,977         Deferred tax assets       356       326         Other       1,620       1,639         Allowance for doubtful accounts       (167)       (161)         Total investments and other assets       14,225       21,913         Total non-current assets       32,603       43,462		3,580	
Accumulated depreciation       (1,758)       (1,919)         Leased assets, net       3,690       3,478         Other       1,562       749         Total property, plant and equipment       12,034       13,098         Intangible assets       6,343       8,449         Investments and other assets       11,720       18,052         Distressed receivables       85       78         Retirement benefit asset       610       1,977         Deferred tax assets       356       326         Other       1,620       1,639         Allowance for doubtful accounts       (167)       (161)         Total investments and other assets       14,225       21,913         Total non-current assets       32,603       43,462	Leased assets		
Leased assets, net       3,690       3,478         Other       1,562       749         Total property, plant and equipment       12,034       13,098         Intangible assets       6,343       8,449         Investments and other assets       11,720       18,052         Distressed receivables       85       78         Retirement benefit asset       610       1,977         Deferred tax assets       356       326         Other       1,620       1,639         Allowance for doubtful accounts       (167)       (161)         Total investments and other assets       14,225       21,913         Total non-current assets       32,603       43,462	Accumulated depreciation		
Other         1,562         749           Total property, plant and equipment         12,034         13,098           Intangible assets         6,343         8,449           Investments and other assets         11,720         18,052           Distressed receivables         85         78           Retirement benefit asset         610         1,977           Deferred tax assets         356         326           Other         1,620         1,639           Allowance for doubtful accounts         (167)         (161)           Total investments and other assets         14,225         21,913           Total non-current assets         32,603         43,462			
Total property, plant and equipment       12,034       13,098         Intangible assets       6,343       8,449         Investments and other assets       11,720       18,052         Distressed receivables       85       78         Retirement benefit asset       610       1,977         Deferred tax assets       356       326         Other       1,620       1,639         Allowance for doubtful accounts       (167)       (161)         Total investments and other assets       14,225       21,913         Total non-current assets       32,603       43,462			
Intangible assets       6,343       8,449         Investments and other assets       11,720       18,052         Distressed receivables       85       78         Retirement benefit asset       610       1,977         Deferred tax assets       356       326         Other       1,620       1,639         Allowance for doubtful accounts       (167)       (161)         Total investments and other assets       14,225       21,913         Total non-current assets       32,603       43,462	Total property, plant and equipment		
Investments and other assets         11,720         18,052           Distressed receivables         85         78           Retirement benefit asset         610         1,977           Deferred tax assets         356         326           Other         1,620         1,639           Allowance for doubtful accounts         (167)         (161)           Total investments and other assets         14,225         21,913           Total non-current assets         32,603         43,462			
Investment securities       11,720       18,052         Distressed receivables       85       78         Retirement benefit asset       610       1,977         Deferred tax assets       356       326         Other       1,620       1,639         Allowance for doubtful accounts       (167)       (161)         Total investments and other assets       14,225       21,913         Total non-current assets       32,603       43,462		2,5	2,1.5
Distressed receivables       85       78         Retirement benefit asset       610       1,977         Deferred tax assets       356       326         Other       1,620       1,639         Allowance for doubtful accounts       (167)       (161)         Total investments and other assets       14,225       21,913         Total non-current assets       32,603       43,462		11,720	18,052
Retirement benefit asset       610       1,977         Deferred tax assets       356       326         Other       1,620       1,639         Allowance for doubtful accounts       (167)       (161)         Total investments and other assets       14,225       21,913         Total non-current assets       32,603       43,462		· · · · · · · · · · · · · · · · · · ·	
Deferred tax assets       356       326         Other       1,620       1,639         Allowance for doubtful accounts       (167)       (161)         Total investments and other assets       14,225       21,913         Total non-current assets       32,603       43,462			1,977
Other         1,620         1,639           Allowance for doubtful accounts         (167)         (161)           Total investments and other assets         14,225         21,913           Total non-current assets         32,603         43,462			
Allowance for doubtful accounts (167) (161)  Total investments and other assets 14,225 21,913  Total non-current assets 32,603 43,462	Other		
Total investments and other assets 14,225 21,913  Total non-current assets 32,603 43,462	Allowance for doubtful accounts		(161)
Total non-current assets 32,603 43,462	Total investments and other assets		21,913
	Total non-current assets		
	Total assets	230,320	245,937

	As of March 31, 2020	As of March 31, 2021
Liabilities		
Current liabilities		
Notes and accounts payable - trade	57,758	60,614
Electronically recorded obligations - operating	56,039	51,531
Short-term borrowings	174	29
Lease obligations	394	423
Income taxes payable	662	2,436
Provision for bonuses	2,381	2,780
Provision for voluntary recall of goods	32	32
Other	9,492	9,901
Total current liabilities	126,935	127,749
Non-current liabilities		
Long-term borrowings	_	135
Lease obligations	4,405	4,179
Deferred tax liabilities	1,652	4,140
Retirement benefit liability	328	252
Other	1,558	1,849
Total non-current liabilities	7,945	10,558
Total liabilities	134,881	138,307
Net assets		
Shareholders' equity		
Share capital	7,909	7,909
Capital surplus	7,561	7,561
Retained earnings	77,604	82,887
Treasury shares	(957)	(957)
Total shareholders' equity	92,118	97,400
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	4,447	8,891
Deferred gains or losses on hedges	68	87
Foreign currency translation adjustment	379	1,551
Remeasurements of defined benefit plans	(1,956)	(774)
Total accumulated other comprehensive income	2,938	9,755
Non-controlling interests	382	474
Total net assets	95,439	107,630
Total liabilities and net assets	230,320	245,937

# Consolidated statements of income and consolidated statements of comprehensive income Consolidated statements of income

		(Millions of yen)
	Fiscal year ended	Fiscal year ended
	March 31, 2020	March 31, 2021
Net sales	472,191	434,744
Cost of sales	408,890	372,071
Gross profit	63,301	62,672
Selling, general and administrative expenses	51,209	51,438
Operating profit	12,091	11,234
Non-operating income		
Interest income	1,564	1,352
Dividend income	262	205
Other	159	285
Total non-operating income	1,986	1,843
Non-operating expenses		
Interest expenses	2,039	1,774
Other	142	93
Total non-operating expenses	2,182	1,867
Ordinary profit	11,895	11,209
Extraordinary income		
Gain on sale of non-current assets	0	0
Gain on sale of investment securities	=	106
Total extraordinary income	0	106
Extraordinary losses		
Loss on sale of non-current assets	_	0
Loss on retirement of non-current assets	11	1
Loss on sale of investment securities	0	_
Loss on valuation of investment securities	18	_
Loss on valuation of golf club membership	18	-
Impairment losses	113	_
Loss on liquidation of subsidiaries	<u> </u>	20
Total extraordinary losses	161	21
Profit before income taxes	11,735	11,294
Income taxes - current	3,386	3,590
Income taxes - deferred	213	48
Total income taxes	3,599	3,639
Profit	8,135	7,654
Profit attributable to non-controlling interests	46	81
Profit attributable to owners of parent	8,088	7,572
•	<del></del>	

# Consolidated statements of comprehensive income

•		(Millions of yen)
	Fiscal year ended	Fiscal year ended
	March 31, 2020	March 31, 2021
Profit	8,135	7,654
Other comprehensive income		
Valuation difference on available-for-sale securities	(1,034)	4,443
Deferred gains or losses on hedges	103	18
Foreign currency translation adjustment	(922)	1,230
Remeasurements of defined benefit plans, net of tax	(249)	1,182
Total other comprehensive income	(2,102)	6,875
Comprehensive income	6,032	14,530
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	5,992	14,438
Comprehensive income attributable to non-controlling interests	40	92

# Consolidated statements of changes in equity

Fiscal year ended March 31, 2020

(Millions of yen)

		Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity	
Balance at beginning of period	7,909	7,561	73,016	(751)	87,735	
Changes during period						
Dividends of surplus			(1,986)		(1,986)	
Interim dividends from surplus			(1,513)		(1,513)	
Profit attributable to owners of parent			8,088		8,088	
Purchase of treasury shares				(206)	(206)	
Net changes in items other than shareholders' equity						
Total changes during period	1	-	4,588	(206)	4,382	
Balance at end of period	7,909	7,561	77,604	(957)	92,118	

		Accumulated	l other comprehe	nsive income			
	Valuation difference on available-for- sale securities	Deferred gains or losses on hedges	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income	Non-controlling interests	Total net assets
Balance at beginning of period	5,481	(35)	1,295	(1,707)	5,034	342	93,113
Changes during period							
Dividends of surplus							(1,986)
Interim dividends from surplus							(1,513)
Profit attributable to owners of parent							8,088
Purchase of treasury shares							(206)
Net changes in items other than shareholders' equity	(1,034)	103	(916)	(249)	(2,096)	40	(2,055)
Total changes during period	(1,034)	103	(916)	(249)	(2,096)	40	2,326
Balance at end of period	4,447	68	379	(1,956)	2,938	382	95,439

(Millions of yen)

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	7,909	7,561	77,604	(957)	92,118
Changes during period					
Dividends of surplus			(1,323)		(1,323)
Interim dividends from surplus			(945)		(945)
Profit attributable to owners of parent			7,572		7,572
Purchase of treasury shares				(0)	(0)
Change in scope of consolidation			(21)		(21)
Net changes in items other than shareholders' equity					
Total changes during period	=	-	5,282	(0)	5,282
Balance at end of period	7,909	7,561	82,887	(957)	97,400

		Accumulated	l other comprehe	nsive income			
	Valuation difference on available-for- sale securities	Deferred gains or losses on hedges	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income	Non-controlling interests	Total net assets
Balance at beginning of period	4,447	68	379	(1,956)	2,938	382	95,439
Changes during period							
Dividends of surplus							(1,323)
Interim dividends from surplus							(945)
Profit attributable to owners of parent							7,572
Purchase of treasury shares							(0)
Change in scope of consolidation							(21)
Net changes in items other than shareholders' equity	4,443	18	1,172	1,182	6,816	92	6,908
Total changes during period	4,443	18	1,172	1,182	6,816	92	12,190
Balance at end of period	8,891	87	1,551	(774)	9,755	474	107,630

# Consolidated statements of cash flows

		(Millions of yen)
	Fiscal year ended	Fiscal year ended
	March 31, 2020	March 31, 2021
Cash flows from operating activities		
Profit before income taxes	11,735	11,294
Depreciation	2,013	2,054
Retirement benefit expenses	588	620
Impairment losses	113	-
Increase (decrease) in allowance for doubtful accounts	(117)	(148)
Increase (decrease) in other provisions	(716)	338
Increase (decrease) in retirement benefit liability	(372)	(371)
Decrease (increase) in retirement benefit asset	(10)	9
Interest and dividend income	(1,826)	(1,557)
Interest expenses	2,039	1,774
Foreign exchange losses (gains)	3	17
Loss (gain) on sale of investment securities	0	(106)
Loss (gain) on valuation of investment securities	18	_
Loss on retirement of property, plant and equipment and		
intangible assets	11	1
Loss (gain) on sale of property, plant and equipment and	(0)	(0)
intangible assets	(0)	(0)
Decrease (increase) in trade receivables	14,915	2,125
Decrease (increase) in inventories	3,754	2,302
Increase (decrease) in trade payables	(14,667)	(2,869)
Other, net	1,642	184
Subtotal	19,123	15,670
Income taxes paid	(5,723)	(2,104)
Net cash provided by (used in) operating activities	13,399	13,566
Cash flows from investing activities		· ·
Payments into time deposits	(27)	(193
Proceeds from withdrawal of time deposits	59	329
Purchase of securities		(1,000
Proceeds from redemption of securities	500	_
Purchase of investment securities	(1,090)	(139)
Proceeds from sale and redemption of investment securities	898	165
Loan advances	(7)	(9)
Proceeds from collection of loans receivable	21	19
Payments of other investments	(101)	(92)
Collection of other investments	30	55
Purchase of property, plant and equipment and intangible		
assets	(3,988)	(4,599)
Proceeds from sale of property, plant and equipment and		
intangible assets	7	0
Interest and dividends received	1,832	1,553
Net cash provided by (used in) investing activities	(1,866)	(3,911)

(	Millions	of v	ven)
١,	14111110110	OI.	y C11 /

		(Millions of yell)
	Fiscal year ended	Fiscal year ended
	March 31, 2020	March 31, 2021
Cash flows from financing activities		
Net increase (decrease) in short-term borrowings	177	(178)
Repayments of lease obligations	(485)	(438)
Repayments of long-term borrowings	_	(29)
Dividends paid	(3,500)	(2,268)
Interest paid	(2,038)	(1,771)
Purchase of treasury shares	(206)	(0)
Other, net	(329)	(375)
Net cash provided by (used in) financing activities	(6,382)	(5,062)
Effect of exchange rate change on cash and cash equivalents	(555)	926
Net increase (decrease) in cash and cash equivalents	4,595	5,518
Cash and cash equivalents at beginning of period	63,789	68,385
Increase in cash and cash equivalents resulting from inclusion of subsidiaries in consolidation		573
Cash and cash equivalents at end of period	68,385	74,478